

Lessons from social network analysis to Industry 4.0

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Abstract

With the advent of Industry 4.0, a growing number of sensors within modern production lines generate high volumes of data. This data can be used to optimize the manufacturing industry in terms of complex network topology metrics commonly used in the analysis of social and communication networks. In this work, several such metrics are presented along with their appropriate interpretation in the field of manufacturing. Furthermore, the assumptions under which such metrics are defined are assessed in order to determine their suitability. Finally, their potential application to identify performance limiting resources, allocate maintenance resources and guarantee quality assurance are discussed.

Keywords: complex networks, smart manufacturing, Industry 4.0

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1. Introduction

Manufacturing systems have evolved from in-series production lines comprised of ordered, sequential, task-specific workstations, towards manufacturing networks made of flexible value-adding units capable of adapting to multiple tasks distinctive of Industry 4.0 [1]. In addition, the automation of repetitive tasks undertaken during the third industrial revolution has been coupled with ubiquitous cyber-physical systems with an ever growing number of embedded sensors that continuously generate high volumes of data [2]. This data is used

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to optimize manufacturing processes [3] by means of statistical and quantitative
10 analysis, explanatory and predictive modeling, and fact-based decision making
known as business analytics [4]. One seemingly unexploited use of such data is
the analysis of manufacturing networks by means of complex network topology
metrics (CNTM) popular in the study of social and communication networks
[5]. Such metrics provide valuable information about individual elements of the
15 network, as well as how they relate to others. In terms of manufacturing, this
means that they have the potential to unequivocally identify process limiting
resources (or bottlenecks), to aid efficient maintenance resource allocation and
to improve quality assurance. In this work, a number of CNTM are presented
and their appropriate interpretation in the field of manufacturing networks is
20 proposed. Furthermore, the importance of correctly assessing the assumptions
under which such metrics are defined is highlighted, in order to properly in-
terpret results. Finally, potential application areas are suggested where these
metrics can aid manufacturing design and optimization.

2. Definitions

25 Figure 1 (*a*) shows an illustration of a manufacturing floor plan. As ex-
plained earlier, the manufacturing process is traditionally regarded as sequen-
tial and therefore, abstracted as process flow charts (see Figure 1, *b*). However,
manufacturing can also be viewed as a complex network. Complex networks are
represented as graphs G composed of a set of nodes V and edges E . In the case
30 of manufacturing systems, the nodes represent distinctive workstations while
the edges indicate the material flow across them (see Figure 1, *c*). Since the
material flow follows a predetermined path, the edges are said to be directed.
A directed graph G can be completely described by its adjacency matrix \mathcal{A} , a
 $N \times N$ matrix, where N is the number of nodes. An entry $a_{ij} = 1$ if there is a
35 link from node i to node j , and zero otherwise [6]. Since modern manufacturing
networks are employed in the production of multiple products or even product
families, each requiring a different number of workstations and following dis-

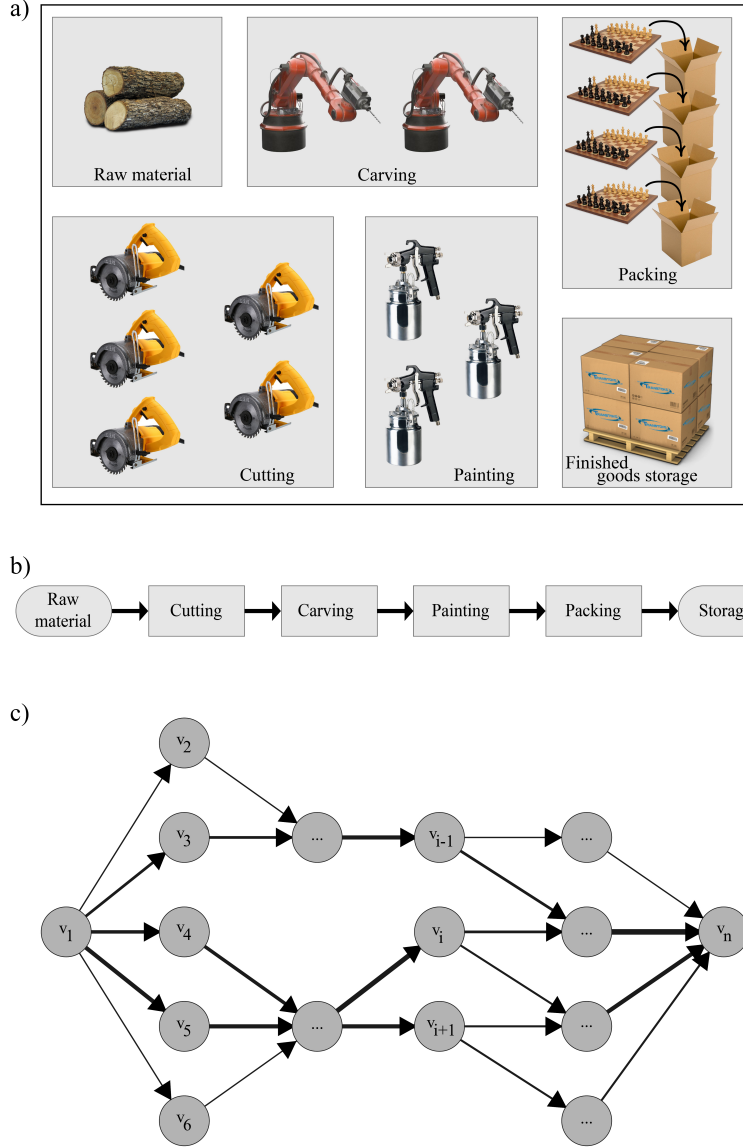


Figure 1: *a)* Manufacturing floor plan showing the location of the raw materials storage room; the cutting, carving, and painting benches; the packing line and the finished goods storage room. *b)* Manufacturing process flow chart showing the sequence of value-adding tasks necessary to transform raw materials into finished goods. *c)* Manufacturing network abstracted as a directed graph G where nodes represent workstations and edges indicate material flows across them. The thickness of the edges, commonly known as their “weight”, is proportional to the material flow as indicated by the weight matrix W .

tinct paths through the network, manufacturing systems are better represented as weighted networks [5] characterized by a weight matrix W where each element $0 \leq w_{ij} \leq 1$ indicates the fraction of the total items manufactured that flow from workstation i to j .

3. Complex network metrics

In this section, we present a number of CNTM commonly used in the analysis of social and communication networks [5] and propose the appropriate interpretation when applied to manufacturing networks.

3.1. Node degree

In directed graphs, the in- and out-degree can be defined. The in-degree is the number of ingoing links k_i^{in} , and indicates the number of upstream workstations that i is directly connected to. The out-degree k_i^{out} is the number of outgoing links, and specifies the number of downstream workstations that i is directly linked to. In general, the degree k_i can be calculated as the sum between the in- and out-degree:

$$k_i = k_i^{in} + k_i^{out} = \sum_j a_{ji} + \sum_j a_{ij} \quad (1)$$

Authors analyzing supply chain networks, where companies were represented as nodes and material flows as edges [7], interpreted the in-degree as the degree of difficulty faced by each company when managing incoming flows, i.e. as a metric of each node's operational load coming from upstream suppliers. Likewise, the out-degree was interpreted as the difficulty faced by each node in managing the needs of customer nodes. However, it must be noted that the degree disregards the actual amount of material flow between adjacent nodes, i.e. all edges are considered equally when computing the in- and out-degree. Therefore, in most manufacturing networks, the degree is better regarded as the number of direct neighbors of a given workstation.

3.2. Node strength

In cases where there is a highly heterogeneous material flow between different
65 sets of nodes, the node strength is a more accurate metric of a node's workload.
In fact, the node strength is the natural generalization of the degree for weighted
graphs [5]. It is defined as

$$s_i = s_i^{in} + s_i^{out} = \sum_j w_{ji} + \sum_j w_{ij} \quad (2)$$

The in- and out-strength represent the supply and demand load of workstation
i. Thus, this metric is interpreted as the workload handled by each workstation.

70 3.3. Betweenness centrality

The betweenness centrality¹ C_B was first defined in [8] as the fraction of
times in which a node *v* falls on the geodesic (shortest) path σ between any two
other nodes *s* and *t*.

$$C_B(v) = \sum_{s,t \in V} \frac{\sigma(s,t|v)}{\sigma(s,t)} \quad (3)$$

Originally introduced to quantify the importance of an individual in a com-
75 munication network in terms of controlling information flows [8], in the context
of manufacturing networks this metric indicates the centrality of a node and
its potential to impede or facilitate materials flow through the network [9].
Workstations determined to be structurally central stand between others and
therefore exert a high degree of control on the materials flow. It must be noted,
80 however, that the betweenness centrality is calculated under the assumption
that nodes of higher importance are located on shortest paths through the net-
work. Such strong assumption is not likely to hold on manufacturing networks
and therefore, a different importance measure that forgoes said assumption is
introduced in Section 3.5.

¹The calculation of the betweenness centrality is not trivial. Although a matrix based
calculation is described in [6], a faster algorithm was presented by Brandes [10] and later

85 3.4. Clustering coefficient

The clustering coefficient, firstly introduced in [12], indicates the likelihood that two neighbors of a node i are adjacent, i.e. the ratio between the number of triangles t_i with i as one vertex and the number of all possible triangles that i could form T_i . The original formulation [12] is applicable in the case of
90 binary undirected networks. Several generalizations were made to extend its application to weighted undirected networks [13] as well as to both binary and weighted directed networks [14]. The latter is defined as:

$$\tilde{C}_i^D(A) = \frac{\tilde{t}_i^D}{T_i^D} = \frac{\sum_j \sum_h (w_{ij}^{1/3} + w_{ji}^{1/3})(w_{ih}^{1/3} + w_{hi}^{1/3})(w_{jh}^{1/3} + w_{hj}^{1/3})}{2[k_i(k_i - 1) - 2k_i^{\leftrightarrow}]} \quad (4)$$

where $k_i = k_i^{in} + k_i^{out}$ (see section 3.1) and $k_i^{\leftrightarrow} = \sum_{j \neq i} a_{ij}a_{ji}$ is the number of bilateral edges between i and its neighbors (i.e. the number of nodes j for
95 which both edges, $i \rightarrow j$ and $j \rightarrow i$, exist). The clustering coefficient of graph G can be easily determined as the average among all nodes in the network, $\tilde{C}^D = N^{-1} \sum_i \tilde{C}_i^D$.

The clustering coefficient describes the type of manufacturing network under study [9]. High values indicate highly interconnected workstations typical
100 of cellular manufacturing, while low values are characteristic of rather serial manufacturing plants.

3.5. PageRank

The PageRank algorithm was originally created to index the World Wide Web [15, 16], which is represented by a complex network of hyperlinks. This
105 iterative calculation converges to the probability distribution \mathbf{v}' of a random walker for all nodes. The most commonly used representation of the PageRank algorithm is that accounting for taxation:

extended to the case of weighted networks [11]. It should be noted that “Algorithm 11” presented in [11] for weighted networks contains an error. The accumulation part is missing. A factor of $w(v, w)$ should be applied to $\sigma[v]/\sigma[w]$. The erratum is available in <http://algo.uni-konstanz.de/members/brandes/publications/>.

$$\mathbf{v}' = \beta M \mathbf{v} + (1 - \beta) \mathbf{e}/n \quad (5)$$

where \mathbf{v}' and \mathbf{v} are the probability distribution vectors at the new and previous steps. M is a transition matrix of m_{ij} elements whose values are $1/k$ if node j has k outgoing edges and one points to node i ; and zero otherwise. β is a
110 chosen constant (usually in the range between 0.8 and 0.9) that accounts for the random walkers finite probability of leaving the network, \mathbf{e} is a vector of all 1s (i.e. $\mathbf{e}^T = [1, 1, \dots, 1]$), and n is the number of nodes. The first term of the equation $\beta M \mathbf{v}$ represents the probability that the walker follows an outgoing
115 edge from the current node, while the second term $(1 - \beta) \mathbf{e}/n$ represents the finite probability $(1 - \beta)$ of a random walker “jumping” to any other node.²

It is noteworthy that while the betweenness centrality (Section 3.3) assumes that important nodes are located on shortest paths through the network, the PageRank algorithm uses a probabilistic approach to determine the likely lo-
120 cation of a random walker after one step. The former metric clearly identifies which nodes control information in communication (or social) networks [8], but the PageRank algorithm seems more appropriate when dealing with a manufacturing line where items seldomly follow a geodesic path from start to finish. In fact, the PageRank algorithm considers all permitted steps that a random
125 walker on node i could take with their associated probability as stated in the transition matrix M , to determine the node importance. In other words, the node importance measures the workload build-up of a node while accounting for inter-dependencies among pairs of nodes and thus, can be used to determine bottlenecks.

²This second term is known as “taxation” and mathematically handles dead ends (nodes with no outgoing links) and spider traps (nodes with no outgoing links other to themselves). It does not mean that manufactured goods jump between random workstations. A full explanation on this mathematical artifact is available in Chapter 5 of [17].

Table 1: List of useful complex network metrics and their interpretation in terms of manufacturing networks.

Metric	Interpretation
Degree	Number of incoming and outgoing links directly connected to a specific workstation. Based on adjacency matrix, disregards actual material flows.
Strength	Measure of the workload of a node. Based on weight matrix, accounts for material flows.
Betweenness	Centrality measure based on shortest paths between pairs of nodes. Does not consider effective manufacturing paths.
Clustering	Coefficient that measures the degree to which the manufacturing network is interconnected.
PageRank	Probabilistic method that ranks nodes by importance based on effective processing paths (as opposed to shortest paths).

130 4. Applications

One major use of CNTM in Industry 4.0 is the identification of performance limiting resources [18] usually referred to as bottlenecks. A common approach used to determine bottlenecks is by selecting the workstation with the highest utilization, which is equivalent to identifying the node of highest strength. However, this forgoes the interaction between different workstations. The PageRank metric, for example, which accounts for direct dependencies among nodes, could be used when determining bottlenecks during the design phase of a manufacturing system facilitating design improvements before incurring in capital investments.

140 Other areas suitable for the application of complex network analysis are maintenance resource allocation and quality assurance. In both cases, determining which workstations are central in the network and which are more likely to affect downstream customers is crucial. This information may help to prevent costly unplanned downtime and propagation of defects along the network.

145 Centrality metrics, such as the degree, give information about the number of up-
and downstream resources a node is connected to; while other metrics, such as
the betweenness centrality or the PageRank importance value, show the leverage
that each node have on others.

5. Conclusions

150 Complex networks analysis has a lot to offer to the manufacturing indus-
try. Given current manufacturing data availability, the potential to apply such
insights to production network design and optimization is clear. The CNTM
presented in this work and the analysis of their underlying assumptions, point
to potential applications in identification of bottlenecks, as well as maintenance
155 resource allocation and quality assurance. Further research will certainly gener-
ate consensus with respect to the interpretation and application of the various
CNTM in modern manufacturing plants.

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